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TO : The Director of Training
 THRU : Chief, Operations School
 FROM : Acting Chief Instructor, Clandestine
 Services Review No. 16

DATE: 1 May 1957

SUBJECT: Student Critiques of the 16th Clandestine
 Services Review Course, 8-25 April 1957

1. In accordance with your verbal request of 1 May 1957, the attached verbatim critiques of those portions of the CSR No. 16 pertaining to the Deputy Director (Support) component are forwarded for your information and any action deemed necessary.

2. These critiques, when read without prior knowledge of the author, present a rather unfair picture. For example, adverse criticisms of the Audit Staff and the Office of the Comptroller are, in many cases, made by students who I feel are unqualified to comment on these subjects. Many are young, inexperienced personnel while others represent that category of operational personnel so concerned with operations, per se, that they have no time or use for any type of support other than that immediately connected with the actual operation. These facets of the critique may only be gained by observation of the student throughout the three weeks and coupling these observations with the critiques.

3. On the final day an oral critique of the course was conducted. The pertinent criticisms relating to the DD/S are as follows:

a. The desire for a more detailed lecture on the Office of Training to include the courses offered by this component. (The Acting Chief Instructor gave a complete rundown on the Office of Training during this period and will be ready to do so in the future as time does not allow for this in the regularly scheduled lecture by the Director of Training.)

b. Place less emphasis on organizational charts and authorizing directives, all of which are contained in the CSR handbook issued to the students. (This will be a matter of briefing lecturers in the future.)

c. With relation to the course through the lecture on Security, endeavor to tighten security so that individuals returning from overseas will have their cover positions protected while at Headquarters. Examples:

(1) A student was issued temporary badge with true photograph and name as alias. This did not correspond with other identifying documents carried by him in Washington.

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(2) Students returning after 3, 5 or 7 years abroad commence receiving pay checks drawn on the Government (vouchered funds) when heretofore all checks have been issued by civilian firms although no indication has been made to their banks, credit firms, etc., that they are in any other status than that which they enjoyed abroad.

(3) With respect to personnel, if positions do not exist at Headquarters upon return, allow the returnee to take advantage of this idle period in taking some of the courses for which time did not permit prior to initial overseas assignment. One student remarked that he had been without any work for weeks prior to this course, but at the same time, had been denied any opportunity to receive training.

4. In all, the course was well-received with no major criticisms except for its length (fully covered in Final Report on CSR No. 16).

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Attachment
Verbatim Critiques

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